



Report of: Tony Cooke (Chief Officer, Health Partnerships)

Report to: Leeds Health and Wellbeing Board

Date: 20 February 2020

Subject: Connecting the wider partnership work of the Leeds Health and Wellbeing Board

Are specific geographical areas affected? If relevant, name(s) of area(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Is the decision eligible for call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, access to information procedure rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

This report provides a summary of recent activity from workshops and wider system meetings, convened by the Leeds Health and Wellbeing Board (HWB). The report gives an overview of key pieces of work across the Leeds health and care system, including:

- Leeds Health and Care Climate Commitment
- Shaping a Leeds for future generations: Innovation, enterprise and inclusive growth, Building the Leeds Way and Moving our Leeds Health and Wellbeing Strategy forward
- Leeds System Resilience Plan Update and winter 2019/20

Recommendations

The Health and Wellbeing Board is asked to:

- Note the contents of the report.

1 Purpose of this report

- 1.1 The purpose of this report is to provide a public account of recent activity from workshops and wider system meetings, convened by the Leeds Health and Wellbeing Board (HWB). It contains an overview of key pieces of work directed by the HWB and led by partners across the Leeds health and care system.

2 Background information

- 2.1 Leeds Health and Wellbeing Board provides strategic leadership across the priorities of our Leeds Health and Wellbeing Strategy 2016-2021, which is about how we put in place the best conditions in Leeds for people to live fulfilling lives – a healthy city with high quality services. We want Leeds to be the best city for health and wellbeing. A healthy and caring city for all ages, where people who are the poorest improve their health the fastest. This strategy is our blueprint for how we will achieve that.
- 2.2 National guidance states that: to make a real difference for the people they serve, Health and Wellbeing Boards need to be agents of change¹. With good governance, the Leeds Health and Wellbeing Board can be a highly effective ‘hub’ and ‘fulcrum’ around which things happen.
- 2.3 This means that the HWB is rightly driving and influencing change outside of the ‘hub’ of public HWB meetings. In Leeds, there is a wealth and diversity of work that contributes to the delivery of the Strategy.
- 2.4 Given the role of HWBs as a ‘fulcrum’ across the partnership, this report provides an overview of key pieces of work of the Leeds health and care partnership, which has been progressed through HWB workshops and wider system events.

3 Main issues

Leeds Health and Wellbeing Board: Board to Board Session (10 Dec 2019)

- 3.1 The Health and Wellbeing Board convened its fourth Board to Board session on 10 December 2019. These sessions bring together a larger number of health and care partners (50+) to discuss key strategic topics, share perspectives and progress collective actions to support the delivery of the Leeds Health and Wellbeing Strategy. This approach is unique to Leeds and ensures that everyone is joined up and working towards the same goals for the city and for our citizens.
- 3.2 In Leeds our health and care system leaders are committed to a city first and organisation second approach at all levels through the following principals of approach:

¹ *Making an impact through good governance – a practical guide for Health and Wellbeing Boards*, Local Government Association (October 2014)

Principles of our approach		
<p>We put people first: We work with people, instead of doing things to them or for them, maximising the assets, strengths and skills of Leeds citizens and our workforce.</p>	<p>We deliver: We prioritise actions over words to further enhance Leeds' track record of delivering positive innovation in local public services. Every action focuses on what difference we will make to improving outcomes and quality and making best use of the Leeds £.</p>	<p>We are team Leeds: We work as if we are one organisation, taking collective responsibility for and never undermining what is agreed. Difficult issues are put on the table, with a high support, high challenge attitude to personal and organisational relationships.</p>

3.3 At the previous session the following areas were discussed:

Leeds Health and Care Climate Commitment

3.4 HWB: Board to Board received the Leeds Health and Care Climate Commitment for consideration; a set of principles and actions that we can all agree to work towards as a system and to not only tackle climate change but change the way we deliver sustainable health and care services to make a difference for the people of Leeds.

3.5 During HWB: Board to Board discussions, the wider health and care system through their organisations and existing partnership/board groups agreed the following:

- Leeds Health and Care Climate Commitment to be discussed at organisational boards / groups.
- To endorse the Leeds Health and Care Climate Commitment for agreement at a future Health and Wellbeing Board
- To champion the climate agenda and raise its profile within organisations and across health and care partnership boards and groups
- To identify a senior lead in each organisation (if there is not one already)
- To take steps to reduce our impact and deliver on the quick wins
- To promote and embed the commitments within our organisations
- To deliver on the steps set out in the action plan
- To establish a climate change group with responsibility for taking forward these actions which would align to the Leeds Plan and report directly into the Partnership Executive Group (PEG) on progress
- To explore options to work with the Strategic Estates Group
- To return to a future Health and Wellbeing Board to update on progress

Shaping a Leeds for future generations: Innovation, enterprise and inclusive growth, Building the Leeds Way and Moving our Leeds Health and Wellbeing Strategy forward

3.6 At previous HWB: Board to Board sessions, attendees had agreed the need to create some time at all future sessions for moving the system beyond the important short term challenges to better understand the longer term strategic challenges faced by the city. HWB: Board to Board heard about:

- Opportunities for Leeds being part of the MIT REAP (Regional Entrepreneurship Acceleration Programme).

- Building the Leeds Way, which is the redevelopment of the LGI site giving us a new Children's and Adult hospitals, as a unique opportunity to positively contribute to the key strategic drivers in the city of the Inclusive Growth Strategy, Climate Change, Leeds Health and Wellbeing Strategy and the Leeds Health and Care Plan.

3.7 HWB Board to Board also welcomed back Prof. Paul Stanton who building on his previous presentation in Jul 2019, spoke on the strengths and challenges of Leeds and our opportunities for further progress in challenging times. This covered:

- Strength of the 'Team Leeds' approach to date through political leadership, commitment, clarity, coherence and ownership of the strategic drivers of the Leeds Health and Wellbeing Strategy, Inclusive Growth Strategy and Climate Change.
- Opportunities to build on the strength and richness of the third sector to co-produce an integrative and inter-generational strategy for the Leeds Voluntary Sector as the 'fourth leaf on the clover' of the citywide strategic drivers.
- Importance of driving symbolic investment in the third sector and the development of community anchors.
- Having confidence in our approach by building on and strengthening local resilience of the system and our priorities enlisting every available resource and our vision to improving the health of the poorest the fastest (e.g. Priority Neighbourhoods, etc.).
- Growth in levels of demand at both ends of life spectrum as the population level increases as well as the opportunities and challenges in the system, particularly as a result of areas experiencing higher levels of deprivation and impact on carers.
- Understanding and strengthening the interconnection between Leeds Health and Wellbeing Strategy, Leeds Health and Care Academy, IMT Reap, Inclusive Growth, education, Anchor Institutions, LEP and the Industrial Strategy.
- Developing a greater depth of intelligence for mapping across Leeds, such as around social isolation, which organisations can access and prioritise.
- Broadening 'Team Leeds' to more inclusive of the carers, citizens and businesses to enable and strengthen smaller citizen led actions building on ABDC approaches.

3.8 HWB: Board to Board agreed for the discussions to be explored further at the next session and to feed into our future plans and strategies.

4 Health and Wellbeing Board governance

4.1 Consultation, engagement and hearing citizen voice

4.1.1 Health and Wellbeing Board has made it a city-wide expectation to involve people in the design and delivery of strategies and services. A key component of the development and delivery of each of the pieces of work for the HWB: Board to Board session is ensuring that consultation, engagement and hearing citizen voice is occurring.

4.2 **Equality and diversity / cohesion and integration**

- 4.2.1 Each of the pieces of work highlighted in this report, through the strategic direction of the Health and Wellbeing Board, is aligned to priorities of our Leeds Health and Wellbeing Strategy 2016-2021 and our vision of Leeds being a healthy and caring city for all ages, where people who are the poorest improve their health the fastest.
- 4.2.2 Any future changes in service provision arising from work will be subject to governance processes within organisations to support equality and diversity.

4.3 **Resources and value for money**

- 4.3.1 Each of the pieces of work highlighted in this report evidences how the Leeds health and care system are working collectively with the aim of spending the Leeds £ wisely under the strategic leadership of the HWB. The volume of partnership working is testament to the approach taken – sharing or integrating resources, focusing on outcomes and seeking value for money as part of its long term commitment to financial sustainability.

4.4 **Legal Implications, access to information and call In**

- 4.4.1 There are no legal, access to information or call in implications arising from this report.

4.5 **Risk management**

- 4.5.1 Risks relating to each piece of work highlighted is managed by relevant organisations and boards/groups as part of their risk management procedures.

5 **Conclusions**

- 5.1 In Leeds, there is a wealth and diversity of work and initiatives that contribute to the delivery of the Leeds Health and Wellbeing Strategy 2016-2021 which is a challenge to capture through public HWB alone. This report provides an overview of key pieces of work of the Leeds health and care system, which has been progressed through HWB workshops and events with members.
- 5.2 Each piece of work highlights the progress being made in the system to deliver against some of our priorities and our vision of Leeds being a healthy and caring city for all ages, where people who are the poorest improve their health the fastest.

6 **Recommendations**

The Health and Wellbeing Board is asked to:

- Note the contents of the report.

7 **Background documents**

- 7.1 None.

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How does this help reduce health inequalities in Leeds?

Each of the pieces of work highlighted in this report, through the strategic direction of the Health and Wellbeing Board, is aligned to priorities of our Leeds Health and Wellbeing Strategy 2016-2021 and our vision of Leeds being a healthy and caring city for all ages, where people who are the poorest improve their health the fastest.

How does this help create a high quality health and care system?

National guidance states that: to make a real difference for the people they serve, Health and Wellbeing Boards need to be agents of change. The Leeds Health and Wellbeing Board is rightly driving and influencing change outside of the ‘hub’ of public HWB meetings to ensure that the wealth and diversity of work in Leeds contributes to the delivery of the Strategy. The Board is clear in its leadership role in the city and the system, with clear oversight of issues for the health and care system.

How does this help to have a financially sustainable health and care system?

Each of the pieces of work highlighted in this report evidences how the Leeds health and care system are working collectively with the aim of spending the Leeds £ wisely under the strategic leadership of the HWB. The volume of partnership working is testament to the approach taken – sharing or integrating resources, focusing on outcomes and seeking value for money as part of its long term commitment to financial sustainability.

Future challenges or opportunities

In the wealth and diversity of work there is an ongoing opportunity and challenge to ensure that the Board, through its strategic leadership role, contributes to the delivery of the Strategy in a coordinated and joined up way that hears the voices of our citizens and workforce.

Priorities of the Leeds Health and Wellbeing Strategy 2016-21	
A Child Friendly City and the best start in life	X
An Age Friendly City where people age well	X
Strong, engaged and well-connected communities	X
Housing and the environment enable all people of Leeds to be healthy	X
A strong economy with quality, local jobs	X
Get more people, more physically active, more often	X
Maximise the benefits of information and technology	X
A stronger focus on prevention	X
Support self-care, with more people managing their own conditions	X
Promote mental and physical health equally	X
A valued, well trained and supported workforce	X
The best care, in the right place, at the right time	X